

Your Peripheral Vision®

#### **Disclaimers**



#### Forward-Looking Statements

This presentation contains certain forward-looking statements, within the meaning of the U.S. Private Securities Litigation Reform Act of 1995, that involve risks and uncertainties. Actual results and events may differ significantly from results and events discussed in forward-looking statements. Factors that might cause or contribute to such differences include, but are not limited to, those discussed in "Risk Factors" in our Annual Report on Form 10-K and subsequent Quarterly Reports on Form 10-Q filed with the Securities and Exchange Commission. Undue reliance should not be placed on forward-looking statements, which speak only as of the date they are made. We undertake no obligation to update publicly any forward-looking statements to reflect new information, events, or circumstances after the date they were made.

#### Non-GAAP Financial Measures

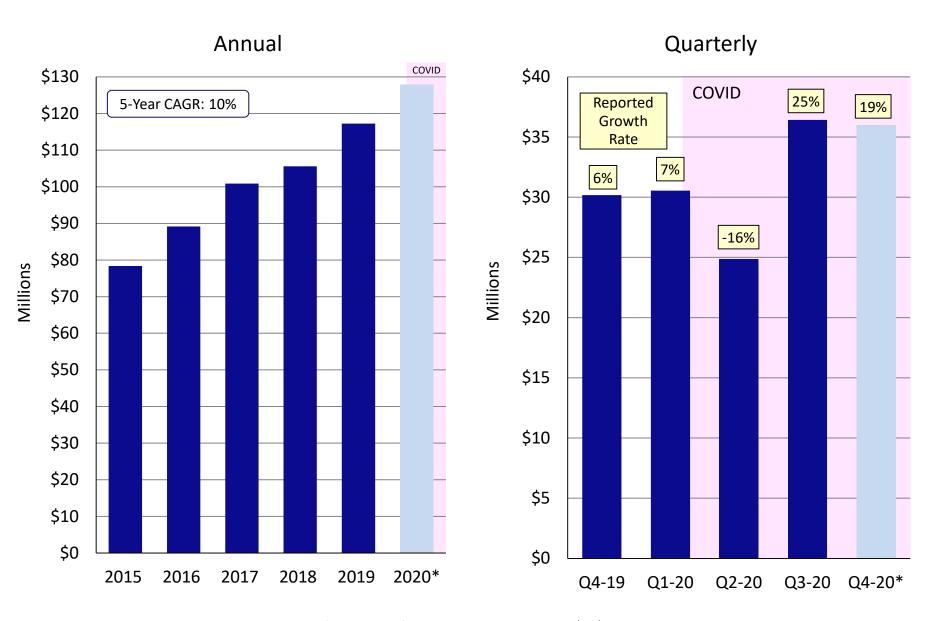
This presentation contains non-GAAP financial measures. Non-GAAP financial measures are not prepared in accordance with generally accepted accounting principles and may not be comparable to similar non-GAAP financial measures used by other companies. The most directly comparable financial measures calculated in accordance with GAAP and a reconciliation of GAAP to non-GAAP financial measures are provided at the end of this presentation.

#### <u>Other</u>

Unless otherwise specified, all information contained herein is provided as of September 30, 2020, except that all management guidance is as of October 29, 2020. This presentation is not a reaffirmation of management guidance, which is referenced herein for convenience only.

#### Sales

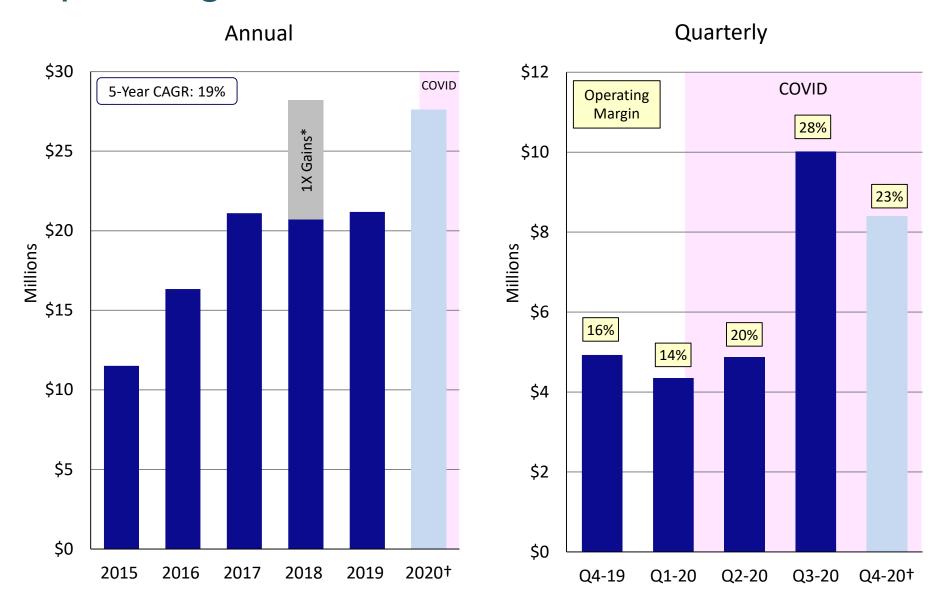




<sup>\*</sup> Midpoint of guidance range provided 10/29/20

## **Operating Income**





<sup>\* 1</sup>X gains associated with acquisition and divestiture transactions

<sup>†</sup> Midpoint of guidance range provided 10/29/20



## Overview of LeMaitre's Strategy

Focused Call Point: Vascular Surgeon

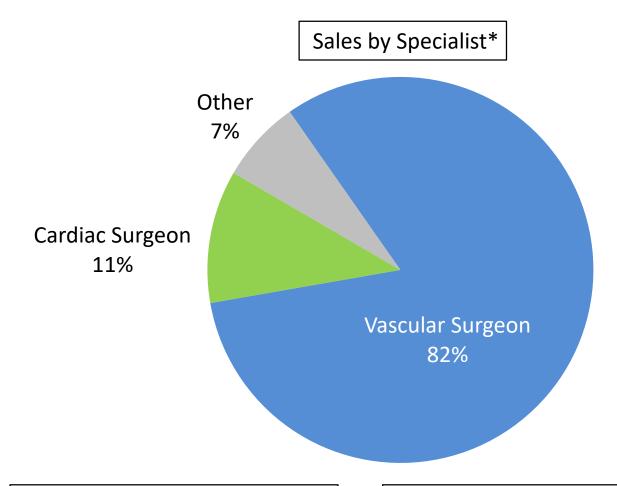
Niche Markets

#### **Growth Platform:**

- Sales Force
- R&D
- Acquisitions

## Focused Call Point: Vascular Surgeon





#### Vascular Surgeons\*:

- 17,000 Worldwide
- >50% use LeMaitre products

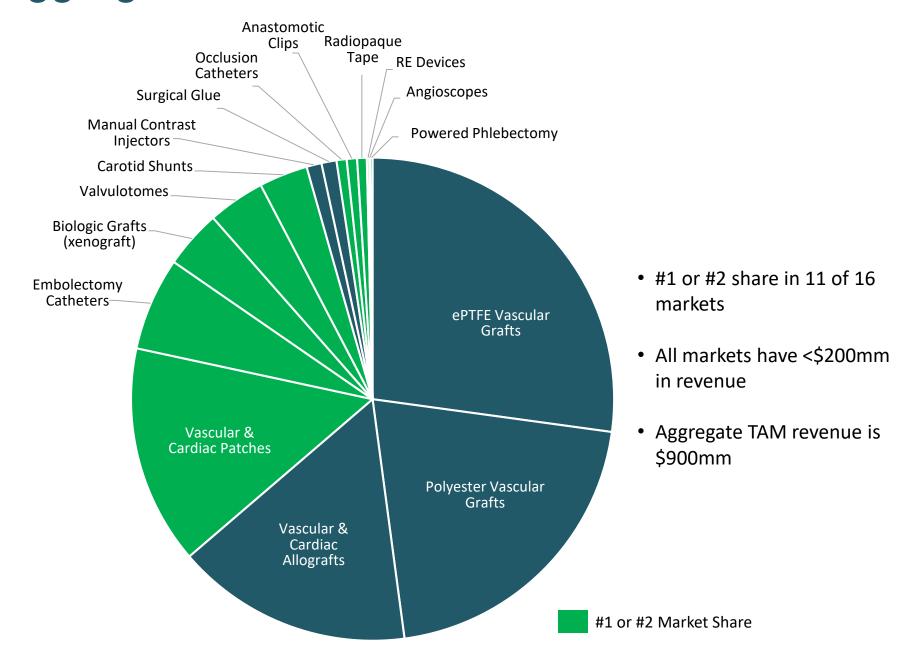
#### **LeMaitre Hospital Customers:**

- 4,600 Worldwide
- Avg. annual purchases/hospital: ~\$23,000

<sup>\*</sup> LeMaitre management estimates

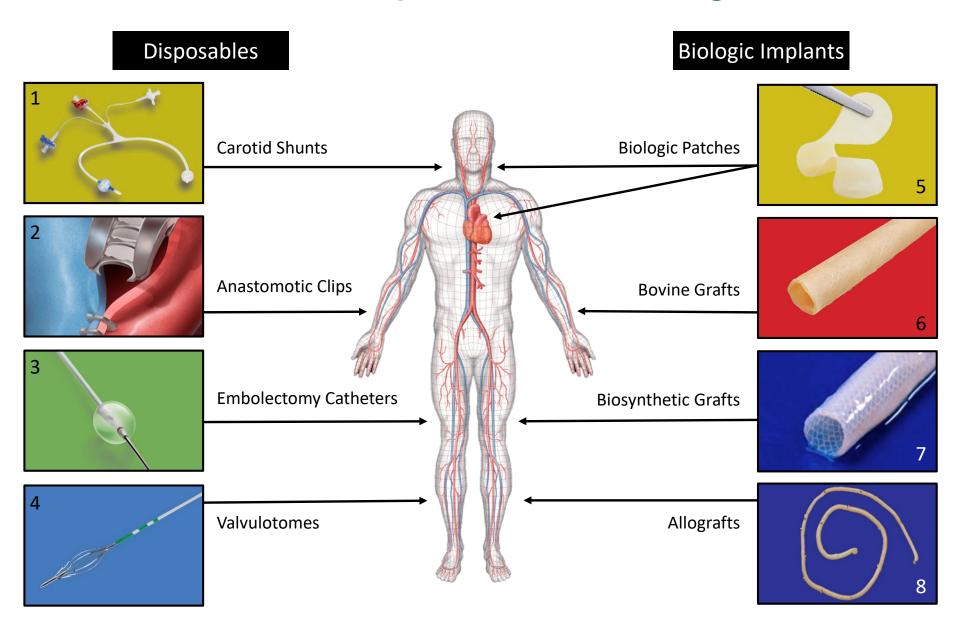
# Aggregate Current Market Size: \$750mm LeMaitre





## Diversified Sales: Top 8 Product Categories LeMaitre

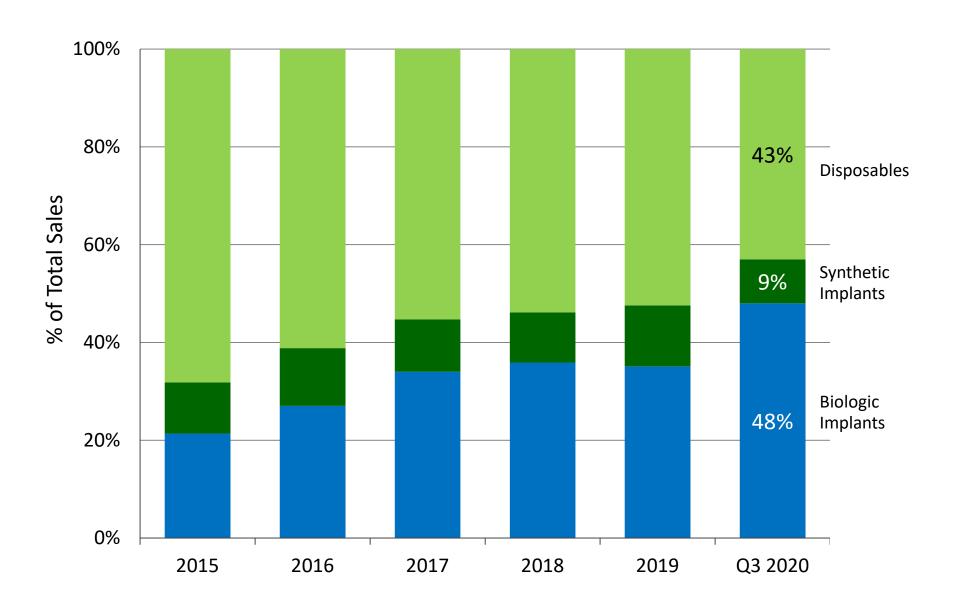




Top 8 product categories comprised 92% of total sales in Q3 2020



## Sales Mix Shift Toward Biologics



## Worldwide Sales Reach: 79 Sales Reps & 11 Offices LeMaitre®









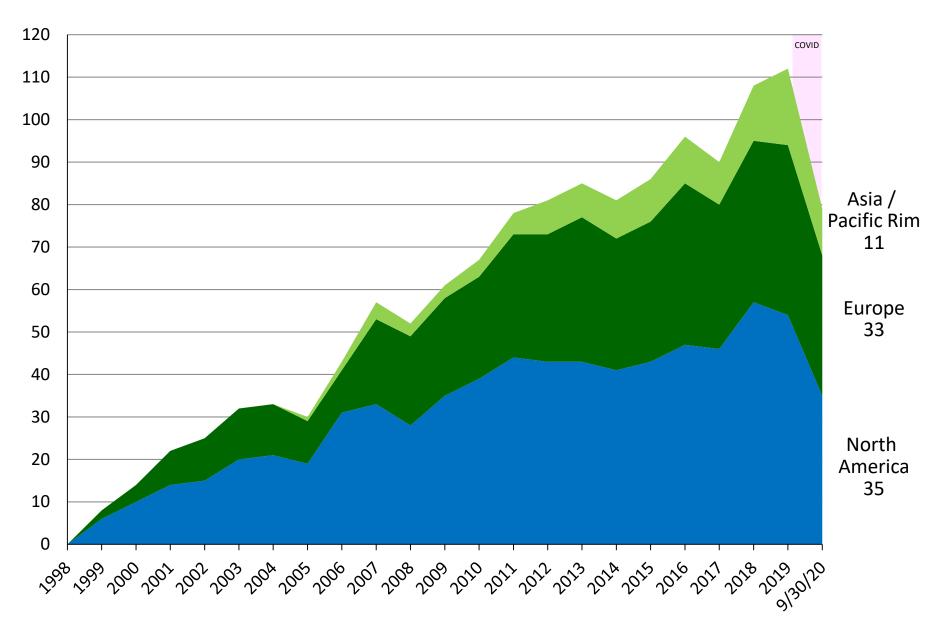
Direct sales in 24 countries as of 9/30/20:

Sales rep

Sales office

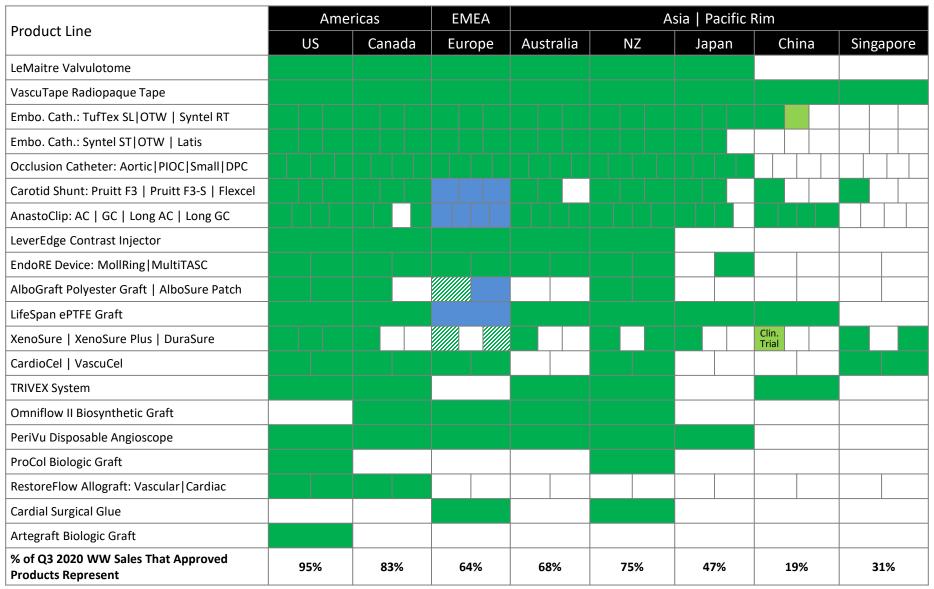




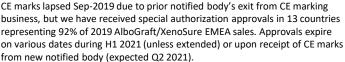


#### Regulatory Approvals: Direct Sales Channel







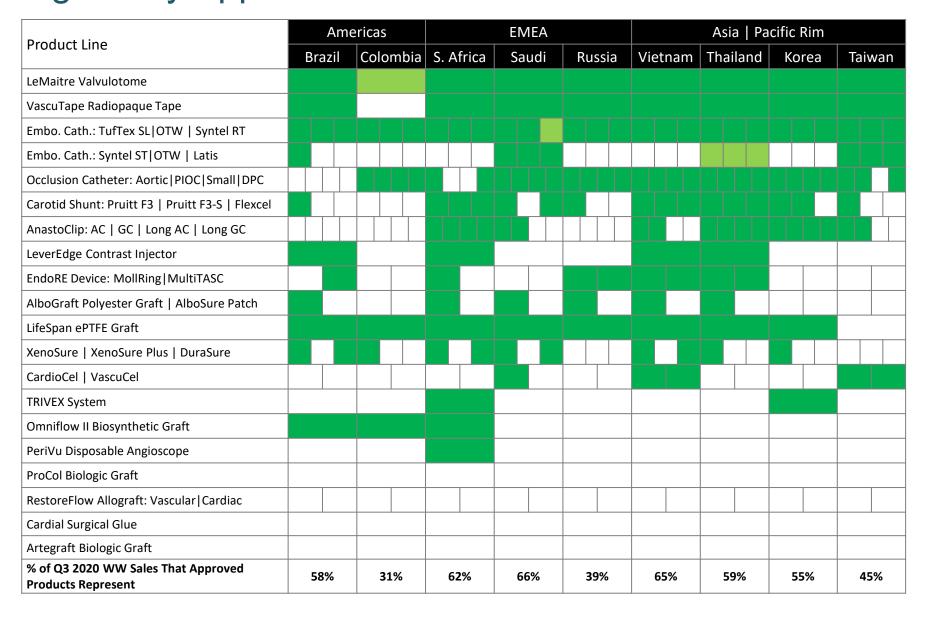




CE marks lapsed Sep-2019. Prior to lapse, we placed excess inventory onto EU market. Pruitt F3 & Pruitt F3-S inventory remains high, but we expect inventory of other products to be depleted prior to receipt of CE marks from new notified body (estimated Q2 2021).

#### Regulatory Approvals: Distributor Sales Channel LeMaitre





## R&D Launch Record (16-6-3)



Win (13)*		
Year	Product	
1984	Reusable Valvulotome	
1993	VascuTape	
1996	Expandable Valvulotome	
2001	1.8mm Valvulotome	
2002	Syntel Reg. Tip Embo. Cath.	
2003	Reddick S.T. Choli. Catheter†	
2004	Flexcel Carotid Shunt	
2004	Distal Perfusion Catheter	
2004	5F Plus OTW TufTex	
2007	Pruitt F3 Carotid Shunt	
2010	AnastoClip GC	
2013	AlboSure Polyester Patch	
2013	1.5mm Valvulotome	
2014	HYDRO Valvulotome	
2016	15cm AnastoClip AC	
2018	15cm AnastoClip GC	

Loss (6)			
Year Product			
2004	InvisiGrip Vein Stripper†		
2007	TT Delivery System†		
2008 TAA Top Stent†			
2011 OTW Valvulotome			
2011	UnBalloon†		
2013	MultiTASC		

TBD (3)		
Year	Product	
2019 XenoSure Plus		
2019 DuraSure		
2020	Cardiac Allograft	

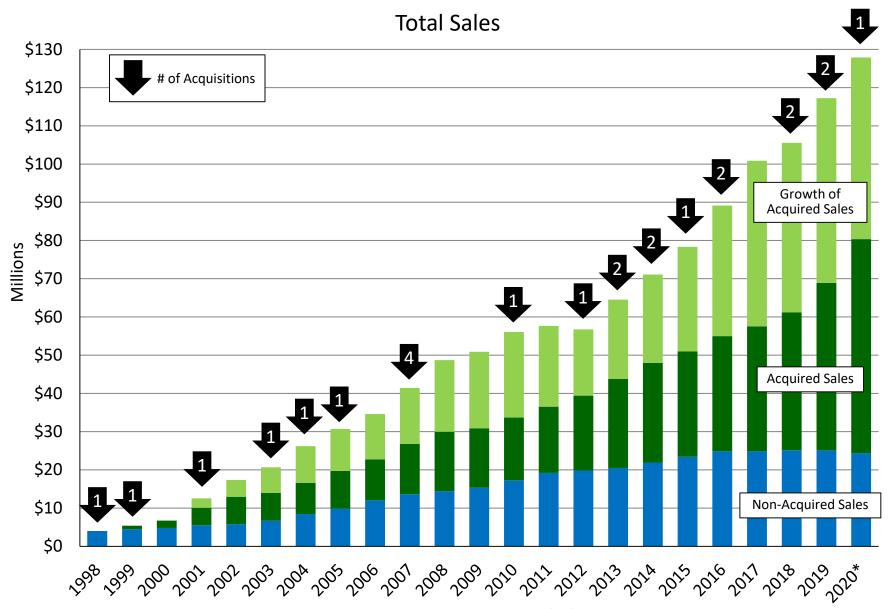
Legend				
	SKU Expansion			
	Next Generation			
	New			

<sup>\*</sup> Management win/loss/TBD classification incorporates factors including but not limited to: sales growth, gross margin, operating contribution, and return on investment

<sup>†</sup> Discontinued/Divested

## 24 Acquisitions in 23 Years





<sup>\*</sup> Midpoint of guidance range provided 10/29/20

#### Artegraft Acquisition 6/22/20



#### **Product**

- Biologic vascular graft derived from bovine carotid artery
- Implanted primarily in hemodialysis access patients
- Sold in US only

#### Transaction

- Asset purchase
- Purchase price up to \$90mm: \$72.5mm in cash; \$17.5mm in possible earnout payments tied to future sales
- Funded with cash on hand plus \$65mm senior secured credit facility

Artegraft Financial Metric	12-Month Period Ended 5/31/20	Q4 2020*	Full Year
Trade-Level Sales	\$15.6mm		
Hospital-Level Sales	\$18.6mm	\$5.6mm	\$20.6mm†
Gross Margin	66%	60.5%	approximately LMAT gross margin‡
Operating Margin			exceed LMAT operating margin‡
EPS Contribution		\$0.05	

<sup>\*</sup> Guidance provided 10/29/20

<sup>†</sup> Guidance provided 10/29/20 for 12-month period 7/1/20 through 6/30/21

<sup>‡</sup> Guidance provided 10/29/20 for calendar year 2021

## Acquisitions Record (14-7-3)



Win (14)*			
Year	Product	Purchase Price / Sales	
1998	VascuTape (mfg.)	N/A	
1999	TufTex	0.9x	
2001	Pruitt F3	1.1x	
2004	AnastoClip	0.6x	
2007	LeverEdge	1.8x	
2010	LifeSpan	2.3x	
2012	XenoSure	1.0x	
2013	Balloon Catheters, Carotid Shunts	1.7x	
2014	Omniflow II	2.5x	
2014	PeriVu	1.2x	
2015	Eze-Sit (OUS)	5.6x	
2016	RestoreFlow	3.8x	
2018	Syntel, Python	4.2x	
2019	Eze-Sit (US)	5.1x	
Weighted Avg. Multiple‡		2.3x	

Loss (7)			
Year	Product	Purchase Price / Sales	
2003	Expedial†	9.4x	
2005	EndoFit, TAArget†	2.3x	
2007	UnBalloon†	N/A	
2007	AlboGraft	1.2x	
2007	EndoRE	1.7x	
2013	TRIVEX	1.1x	
2016	ProCol	2.3x	
Weight	1.8x		

Tie or TBD (3)			
Year	Product	Purchase Price / Sales	
2018	Wovex & Dialine II, Chevalier Valvulotome, Cardial Glue	0.7x	
2019	CardioCel, VascuCel‡	2.5x-2.9x	
2020	Artegraft‡	4.6x-5.8x	
Weighte	3.9x		

Weighted Avg. Purchase Price Multiple of Sales Across All 24 Acquisitions: 2.9x

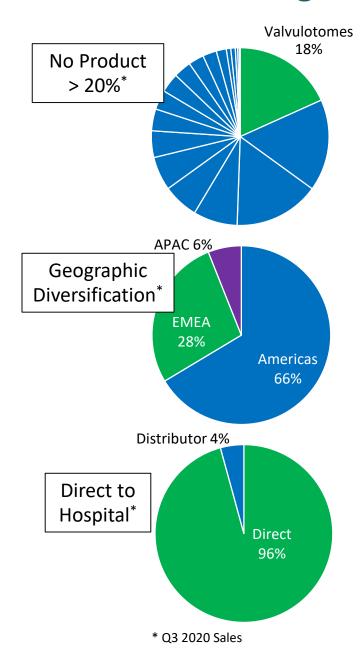
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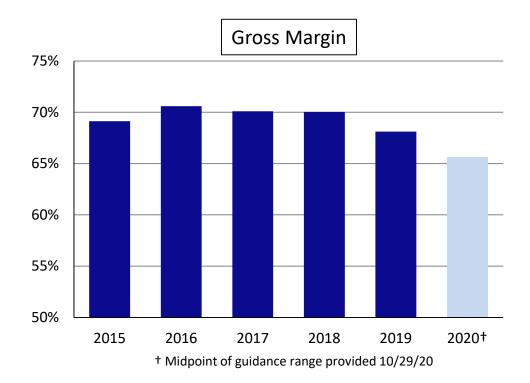
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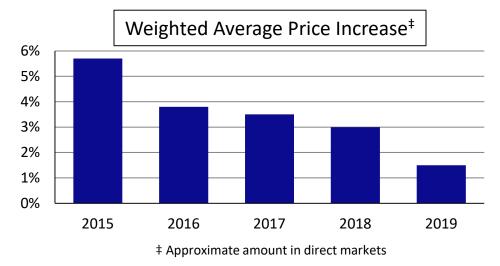
<sup>‡</sup> CardioCel/VascuCel and Artegraft multiples are listed as ranges due to potential earnout payments. Weighted average multiples are based on midpoints of ranges

## Financials: High-Quality Sales



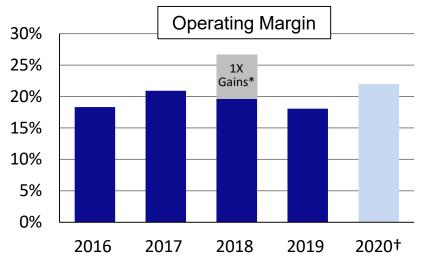






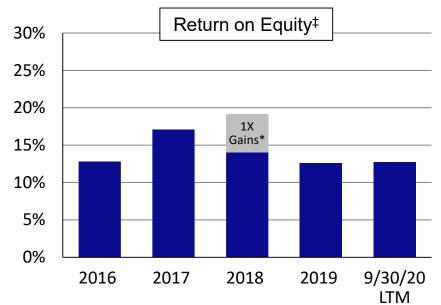
#### **Profit & Cash Flow Metrics**



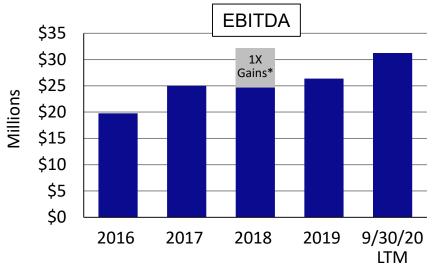


<sup>\* 1</sup>X gains associated with acquisition and divestiture transactions

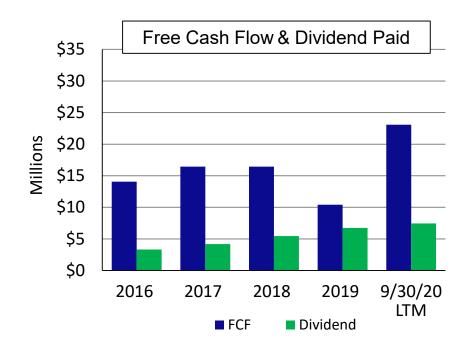
<sup>†</sup> Midpoint of guidance range provided 10/29/20



<sup>‡</sup> Net Income / Average Total Stockholders' Equity Balance



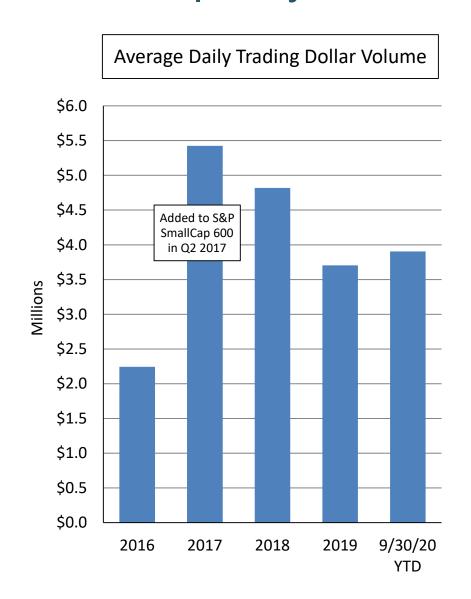
\* 1X gains associated with acquisition and divestiture transactions

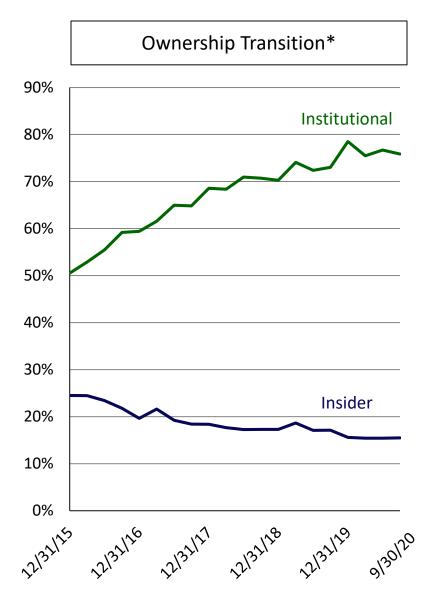


<sup>\* 1</sup>X gains associated with acquisition and divestiture transactions

### LMAT Liquidity & Ownership







<sup>\*</sup> Beneficial ownership as percentage of total shares outstanding. Insider amount excludes options

#### Shareholders & Other Information



Insider Shareholders Holding >1%*	
George W. LeMaitre	14.6%

Top 25 Institutional Share	eholders*	
BlackRock	San Francisco	12.5%
Conestoga	Wayne, PA	9.3%
Vanguard	Malvern, PA	5.4%
Geneva Capital	Milwaukee	4.5%
Dimensional	Austin	4.1%
Ranger	Dallas	3.7%
Copeland	Conshohocken, PA	3.4%
State Street	Boston	3.3%
Principal Global	Des Moines	2.5%
Summit Creek	Minnetonka, MN	2.3%
Russell	Seattle	2.1%
Kennedy	St. Louis	2.0%
Amundi	Paris	1.5%
Tygh Capital	Portland, OR	1.4%
Columbia Threadneedle	Boston	1.3%
Grandeur Peak	Salt Lake City	1.2%
Geode	Boston	1.2%
AWM	New York	1.1%
Northern Trust	Chicago	1.1%
Bahl & Gaynor	Cincinnati	1.0%
D. F. Dent	Baltimore	0.9%
THB	Norwalk, CT	0.8%
Mellon	Boston	0.8%
Mercer Global	Dublin	0.7%
Envestnet	Chicago	0.6%

Analyst Coverage				
Barrington	Michael Petusky			
Lake Street Brooks O'Neil				
Roth	Scott Henry			
Sidoti	James Sidoti			
Stifel	Rick Wise			

Upcoming Investor Conferences				
Needham Growth Virtual Jan-2021				
Sidoti Emerging Growth Virtual Jan-2021				

Q3 2020 Weighted Avg. Common Shares Outstanding				
Outstanding	20.3mm			
Fully Diluted	20.5mm			

Midpoint of Quarterly Guidance Achievement Record						
Sales	28 of 42 Quarters	(67%)				
Operating Income	30 of 42 Quarters	(71%)				
Earnings Per Share	11 of 13 Quarters	(85%)				

<sup>\*</sup> Beneficial ownership as percentage of total shares outstanding. Insider amount excludes options

#### Non-GAAP Financial Measures Reconciliation LeMaitre



Reconciliation Between GAAP and Non-GAAP EBITDA*:	2016	2017	2018	2019	9/30/20 LTM
Net Income	\$10,590	\$17,177	\$22,943	\$17,934	\$18,800
Interest (Income) Expense, net	(67)	(158)	(629)	(698)	413
Amortization and Depreciation Expense	3,591	4,055	4,324	5,405	7,208
Provision for Income Taxes	5,652	3,929	5,501	3,745	4,813
EBITDA	\$19,766	\$25,003	\$32,139	\$26,386	\$31,234

Reconciliation Between GAAP and Non-GAAP Free Cash Flow*:	2016	2017	2018	2019	9/30/20 LTM
Net Cash Provided by Operating Activities	\$16,896	\$22,868	\$19,506	\$14,179	\$26,242
less Purchases of Property and Equipment	(2,841)	(6,417)	(3,054)	(3,761)	(3,167)
Free Cash Flow	\$14,055	\$16,451	\$16,452	\$10,418	\$23,075

<sup>\*</sup> Amounts are in thousands. EBITDA and Free Cash Flow and are unaudited non-GAAP measures.



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Thank You